

SIIA ANNUAL DINNER

FORGING A PATH FORWARD IN A SHIFTING
GLOBAL LANDSCAPE

TUESDAY, 18 NOVEMBER 2025

GUEST-OF-HONOUR:
MR. TEO CHEE HEAN
SENIOR ADVISOR, PRIME MINISTER'S OFFICE
CHAIRMAN, TEMASEK HOLDINGS

ABOUT THE SIIA

ESTABLISHED IN 1962, THE SINGAPORE INSTITUTE OF INTERNATIONAL AFFAIRS (SIIA) IS A NON-PROFIT, INDEPENDENT THINK-TANK COMMITTED TO POLICY-RELEVANT RESEARCH, ANALYSIS, AND DISCUSSIONS ON REGIONAL AND INTERNATIONAL POLITICS, ECONOMIC POLICY, AND SUSTAINABILITY. OUR WORK SERVES AS A BRIDGE BETWEEN POLICYMAKERS, BUSINESS LEADERS, AND OTHER STAKEHOLDERS TO NUDGE POLICY CHANGE THROUGH DIALOGUE AND COLLECTIVE ACTION. WE ARE GOVERNED BY A VOLUNTARY COUNCIL, ELECTED BY MEMBERS FOR A TWO-YEAR TERM, OF WHICH SIMON TAY SERVES AS CHAIRMAN. THE SIIA IS ALSO HONOURED TO HAVE A NUMBER OF DISTINGUISHED ADVISORS AND HONORARY MEMBERS.

WE PROVIDE INSIGHTS AND PERSPECTIVES FOR BUSINESSES IN NAVIGATING A COMPLEX WORLD AND HELP SINGAPOREANS WITH SENSE-MAKING AND RESPONDING TO ISSUES THEY CARE ABOUT. WE AIM TO CONTRIBUTE TO A REGION THAT IS INCLUSIVE, PEACEFUL, AND PROSPEROUS - AN INTEGRATED, SUSTAINABLE, AND GLOBALLY COMPETITIVE ASEAN AND A SINGAPORE THAT IS AN OPEN, DYNAMIC HUB AND RESPONSIVE NODE.

WE HAVE BEEN CONSISTENTLY RANKED AS ONE OF THE LEADING THINK TANKS IN SOUTHEAST ASIA AND THE PACIFIC, IN THE GLOBAL GO-TO THINK TANK INDEX BY THE UNIVERSITY OF PENNSYLVANIA. SINCE 2017, THE SIIA WAS RANKED THE NO. 1 INDEPENDENT THINK TANK IN ASIA. WE WERE RECOGNISED AS ONE OF THE TOP 50 THINK TANKS GLOBALLY, EXCLUDING THE UNITED STATES OF AMERICA. IN 2019, WE WERE RECOGNISED AS THE NO. 1 THINK TANK IN SOUTH ASIA, SOUTHEAST ASIA, AND THE PACIFIC (EXCLUDING INDIA). IN 2020, WE WERE ALSO RECOGNISED AS ONE OF THE THINK TANKS WITH THE BEST POLICY AND INSTITUTIONAL RESPONSE TO THE COVID-19 PANDEMIC.

EMERGING LEADERS NETWORK PROGRAMME

THE EMERGING LEADERS NETWORK (ELN) PROGRAMME AIMS TO CONNECT AND GROW A COMMUNITY OF INFLUENTIAL LEADERS FROM DIVERSE SECTORS TO ADDRESS CHALLENGES AND CHANGES IN THE REGION. DRIVEN BY A DESIRE TO MAKE A POSITIVE IMPACT IN THEIR COMMUNITIES, THE ELNS REPRESENT A DIVERSE RANGE OF BACKGROUNDS AND EXPERIENCES AND WILL SERVE AS ROLE MODELS FOR THE WIDER COMMUNITY BEYOND THE EVENTS OF THE PROGRAMME.

KEY PROGRAMME FEATURES

- LEARN FROM REPUTABLE LEADERS AND THINKERS OF RENOWNED CORPORATIONS
- EXCLUSIVE NETWORKING SESSIONS
- INVITATIONS TO EVENTS AND ACCESS TO RESEARCH ON INTERNATIONAL AFFAIRS ESSENTIAL TO EMERGING LEADERS
- SERVE AS ROLE MODELS FOR THE WIDER COMMUNITY BEYOND THE EVENTS OF THE PROGRAMME

WE INVITE YOU TO NOMINATE UP TO THREE (3) EMERGING LEADERS IN YOUR ORGANISATION TO PARTAKE IN THIS EXCITING PROGRAMME.



SCAN HERE FOR MORE
INFORMATION

GUEST OF HONOUR



MR TEO CHEE HEAN

SENIOR ADVISOR, PRIME MINISTER'S OFFICE
CHAIRMAN, TEMASEK HOLDINGS

TEO CHEE HEAN WAS APPOINTED CHAIRMAN OF TEMASEK HOLDINGS ON 9 OCTOBER 2025, AFTER JOINING THE BOARD AS DEPUTY CHAIRMAN IN JULY 2025. HE ALSO SERVES AS SENIOR ADVISOR IN THE PRIME MINISTER'S OFFICE (PMO) OF THE REPUBLIC OF SINGAPORE.

IN THE FIRST PHASE OF HIS CAREER, HE SERVED IN THE SINGAPORE ARMED FORCES (SAF) WHERE HE HELD VARIOUS COMMAND AND STAFF APPOINTMENTS IN THE REPUBLIC OF SINGAPORE NAVY AND THE JOINT STAFF. IN 1991, HE WAS APPOINTED CHIEF OF NAVY, AND WAS PROMOTED TO THE RANK OF REAR ADMIRAL.

IN DECEMBER 1992, HE LEFT THE SAF TO SEEK ELECTED PUBLIC OFFICE AND WAS ELECTED AS A MEMBER OF PARLIAMENT IN A BY-ELECTION IN THE MARINE PARADE GROUP REPRESENTATION CONSTITUENCY (GRC). HE WAS RE-ELECTED TO PARLIAMENT SIX TIMES IN THE PASIR RIS-PUNGGOL GRC.

HE WAS APPOINTED DEPUTY PRIME MINISTER FROM 1 APRIL 2009 TO 30 APRIL 2019, AND THEREAFTER AS SENIOR MINISTER. FROM 21 MAY 2011, HE WAS CONCURRENTLY THE COORDINATING MINISTER FOR NATIONAL SECURITY. DURING THIS PERIOD, HE OVERSAW THE SMART NATION AND DIGITAL GOVERNMENT GROUP, THE NATIONAL SECURITY COORDINATION SECRETARIAT, THE NATIONAL POPULATION AND TALENT DIVISION, AND THE NATIONAL CLIMATE CHANGE SECRETARIAT IN PMO. HE HAS SERVED AS THE MINISTER FOR HOME AFFAIRS, MINISTER FOR DEFENCE, MINISTER FOR EDUCATION, AND MINISTER FOR THE ENVIRONMENT. HE HAS ALSO SERVED AS MINISTER OF STATE IN THE MINISTRIES OF FINANCE, COMMUNICATIONS AND DEFENCE. HE RETIRED FROM POLITICS ON 23 MAY 2025.

HE WAS AWARDED THE PRESIDENT'S SCHOLARSHIP AND THE SINGAPORE ARMED FORCES SCHOLARSHIP IN 1973. HE GRADUATED WITH A BACHELOR OF SCIENCE (FIRST CLASS HONOURS) IN ELECTRICAL ENGINEERING AND MANAGEMENT SCIENCE FROM THE UNIVERSITY OF MANCHESTER IN 1976. HE SUBSEQUENTLY ATTAINED A MASTER OF SCIENCE DEGREE (WITH DISTINCTION) IN COMPUTING SCIENCE IN 1977 AT THE IMPERIAL COLLEGE IN LONDON, AND A MASTER IN PUBLIC ADMINISTRATION AT THE KENNEDY SCHOOL OF GOVERNMENT IN HARVARD UNIVERSITY IN 1986, WHERE HE WAS NAMED A LITTAUER FELLOW.

HONORARY MEMBER



MDM HALIMAH YACOB

CHANCELLOR,
SINGAPORE UNIVERSITY OF SOCIAL SCIENCES

MDM HALIMAH YACOB, CHANCELLOR OF THE SINGAPORE UNIVERSITY OF SOCIAL SCIENCES, SERVED AS THE EIGHTH, AND FIRST FEMALE, PRESIDENT OF SINGAPORE FROM 2017 TO 2023. PRIOR TO THAT SHE WAS, FROM 2013, THE FIRST FEMALE SPEAKER OF PARLIAMENT. AFTER GETTING A LAW DEGREE FROM THE UNIVERSITY OF SINGAPORE IN 1978, SHE JOINED THE NATIONAL TRADES UNION CONGRESS AND HEADED THE WOMEN'S DEVELOPMENT SECRETARIAT AND THE LEGAL SERVICES DEPARTMENT BEFORE BECOMING NTUC'S DEPUTY SECRETARY-GENERAL. SHE STOOD FOR ELECTION AS A PEOPLE'S ACTION PARTY CANDIDATE IN 2001 AND WAS THE FIRST MALAY WOMAN TO BE ELECTED AN MP. BEFORE BECOMING SPEAKER, HALIMAH SERVED AS MINISTER OF STATE IN THE MINISTRY OF SOCIAL AND FAMILY DEVELOPMENT. MDM HALIMAH WAS ALSO THE FIRST SINGAPOREAN TO SERVE ON THE GOVERNING BODY OF THE INTERNATIONAL LABOUR ORGANISATION, A UNITED NATIONS AGENCY, BETWEEN 1999 TO 2011.

HONORARY MEMBER



MR EDDIE TEO

CHAIRMAN,
COUNCIL OF PRESIDENTIAL ADVISERS

EDDIE TEO IS CHAIRMAN OF THE COUNCIL OF PRESIDENTIAL ADVISERS. HE IS CURRENTLY PRO-CHANCELLOR OF THE SINGAPORE MANAGEMENT UNIVERSITY (SMU) AND DISTINGUISHED FELLOW OF THE SCHOOL OF SOCIAL SCIENCES, SMU.

HE JOINED THE SECURITY & INTELLIGENCE SERVICE DIVISION (SID), MINISTRY OF DEFENCE, IN 1970 AND WAS APPOINTED DIRECTOR, SID, IN 1979. IN 1982, HE BECAME DIRECTOR, INTERNAL SECURITY DEPARTMENT, MINISTRY OF HOME AFFAIRS. HE WAS APPOINTED PERMANENT SECRETARY IN THE MINISTRY OF DEFENCE IN 1994, AND IN 1998, PERMANENT SECRETARY IN THE PRIME MINISTER'S OFFICE. HE RETIRED FROM THE ADMINISTRATIVE SERVICE IN 2005, AFTER WHICH HE WAS RE-EMPLOYED ON CONTRACT BY THE MINISTRY OF FOREIGN AFFAIRS AND SERVED AS SINGAPORE'S HIGH COMMISSIONER TO AUSTRALIA FROM 2006 TO 2008.

FROM 2008 TO 2018, HE WAS CHAIRMAN, PUBLIC SERVICE COMMISSION. HE WAS APPOINTED TO THE COUNCIL OF PRESIDENTIAL ADVISERS IN 2018 AND BECAME ITS CHAIRMAN IN 2019. AMONG OTHER POSITIONS HE HAS HELD ARE: CHAIRMAN, S. RAJARATNAM SCHOOL OF INTERNATIONAL STUDIES BOARD OF GOVERNORS (2009–2018), CHAIRMAN, PRESIDENTIAL ELECTIONS COMMITTEE (2011 & 2017) AND CHAIRMAN, PRESIDENTIAL COUNCIL FOR RELIGIOUS HARMONY (2017).

PROGRAMME

6:30PM - 7:00PM

REGISTRATION & RECEPTION

7:00PM - 7:05PM

WELCOME REMARKS

MS CHERYL CHEN, PRESIDENT, S&P GLOBAL FOUNDATION; SENIOR DIRECTOR, SOCIAL SUSTAINABILITY, S&P GLOBAL; COUNCIL MEMBER, SINGAPORE INSTITUTE OF INTERNATIONAL AFFAIRS

7:05PM - 7:45PM

DINNER COMMENCES

FIRST AND MAIN COURSE WILL BE SERVED

7:45PM - 8:30PM

IN-CONVERSATION

MR TEO CHEE HEAN
SENIOR ADVISOR, PRIME MINISTER'S OFFICE, AND
CHAIRMAN, TEMASEK HOLDINGS

MODERATOR: PROF SIMON TAY
CHAIRMAN, SINGAPORE INSTITUTE OF
INTERNATIONAL AFFAIRS

8:30PM - 8:40PM

HONORARY MEMBERSHIP

MR EDDIE TEO
CHAIRMAN, COUNCIL OF PRESIDENTIAL ADVISERS

8:40PM - 8:45PM

TOAST

8:45PM - 9:30PM

DESSERT & NETWORKING

GOLD BENEFACTORS



KEY BENEFACTORS



